PSSA STRATEGIC PLAN 2021-2024

Purpose: Procurement Services SA is the government's chief advisor on all procurement, delivering value for money and better outcomes to the communities of South Australia.



Objective 1:

Build and maintain our people's capability, and foster a high-performing team culture

Strategic Alignment: Supports DTF Objective 1: Empower and trust our skilled, diverse, flexible and committed people



Objective 2:

Maximise the value delivered to the South Australian community from the government's significant procurement expenditure

Strategic Alignment: Supports DTF Objective 2: Promote and Support

Responsible budget and Financial management

Actions:

- 1. Develop and fund a Capability Development strategy for our people
- 2. Develop knowledge sharing and job opportunities across the unit
- 3. Develop open and transparent communication strategy across the Unit
- 4. Develop a PSSA succession plan
- 5. Develop a PSSA wellbeing program

Measures:

- 1. Implementation of Capability Strategy for our people by September 2021
- 2. Implementation of PSSA wellbeing program by 31 December 2021
- 3. Implement succession plan by March 2022
- 4. Implement communication strategy by 30 June 2021

Actions:

- 1. Develop a whole of government reporting system to provide real-time information on procurement and contracting activity
- 2. Develop a process to collate and publish whole of government Forward **Procurement Plans**
- 3. Develop a best-practice procurement framework for all public authorities
- 4. Develop benchmarking matrix for procurement operation across government
- 5. Develop processes and systems to reduce the cost of doing business with the government
- 6. Develop best practice contract management processes to ensure benefits realisation from procurement projects

Measures:

- 1. Implementation of best-practice procurement framework
- 2. Creation of system to capture Forward Procurement data from public authorities
- 3. Communication to industry groups on Forward Procurement Data
- 4. Release a whole of government reporting system to provide real-time information on economic outcomes
- 5. Public authorities use procurement and contracting data to support evidence-based decision making
- 6. Increased use of government reporting system by public authorities 7. Identification of contract leakage
- 8. Reduction in effort to produce accurate government reporting
- 9. Ensuring government reporting system is fit for purpose 10. Develop a register to record all realised contract management benefits
- 11. Develop a capability program for public authorities

Objective 3:

Provide specialist procurement services to support the delivery of the government's objectives

Strategic Alignment: Supports DTF Objective 3: Deliver timely high-quality services to meet the needs of our clients



Strengthen collaborative arrangements to set strategic direction for procurement across government

Strategic Alignment:

Supports DTF Objective 4: Collaborate to deliver highquality advice, policy, compliance and regulation

Actions:

- 1. Establish strategic whole-of-government contracts to deliver the objectives of public authorities
- 2. Provide a fee-for-service arrangement to support public authorities in delivering their objectives while avoiding high cost private sector support
- 3. Become a professional service of choice for public authorities
- 4. Provide support and advice to public authorities to raise their awareness of procurement and contract management and internal capability

Measures:

1. Number of active procurement projects managed by PSSA

- 2. Number of contracts actively managed by PSSA
- 3. Increase in the number of new client arrangements established 4. Implementation of operation function to ensure flexibility to meet
- service demands
- 5. Scheduled training to public authorities on how to use PSSA contracts

Actions:

- 1. Establish and provide executive support the Procurement Review Committee
- 2. Provide executive support to the Heads of Procurement group
- 3. Establish and provide executive support to across government
- **Communities of Practice**
- 4. Establish and provide executive support to formalised working groups with industry, including the Industry Advisory Group and Not-for-Profit working group
- 5. Implement the SA Productivity Commission, Statutory Authorities Review Committee and the Not-for-Profit recommendations on
- procurement, systems, and contract management
- 6. Actively engage with the Australasian Procurement and Construction Council

Measures:

- 1. Establishment of the PRC Terms of Reference, membership, and meeting frequency
- 2. Establishment of the IAG Terms of Reference, membership, and meeting frequency
- 3. Establishment of the Communities of Practice
- 4. SAPC, SARC and NFP recommendations are progressed and finalised by the government's due dates

What does success look like:

- 1. Each person has tailored capability plan as part of their performance process by 30 December 2021
- 2. 10% of all staff have MCIPS by 30 June 2023
- 3. Uptake of at least one wellbeing initiatives by each person by 30 June 2022
- 4. 10% reduction in absences by 30 June 2022 (benchmarked against 2020/21)
- 5. 15% increase in Team Climate Survey results by 30 December 2022

What does success look like:

- 1. All public authorities transitioned to new procurement framework by 30 June 2022
- 2. Access of Forward Procurement data by suppliers
- 3. Forward Procurement data is timely and up to date
- 4. Reduce duplication of procurement activities across government
- 5. Reduce duplication of reporting and data collection
- 6. Reduction in contract leakage across public authorities
- 7. Automation for matching financial and procurement data sets on economic outcomes

What does success look like:

- 1. Increased engagement by public authorities through fee-for-service arrangements
- 2. Public authority's first choice as a reliable source of support and advice
- 3. Shifting profile of services provided to public authorities
- 4. 10% increase in client satisfaction for PSSA managed processes 5. 80% customer satisfaction for PSSA
- 6. 13 new Whole-of-Government contracts put in place

What does success look like:

- 1. Engagement by Public Authorities in the Communities of Practice 2. Successful implementation of 35 SAPC, SARC and NFP recommendations
- 3. Active collaboration between agencies
- 4. Engagement by public authorities at the Heads of Procurement group meetings